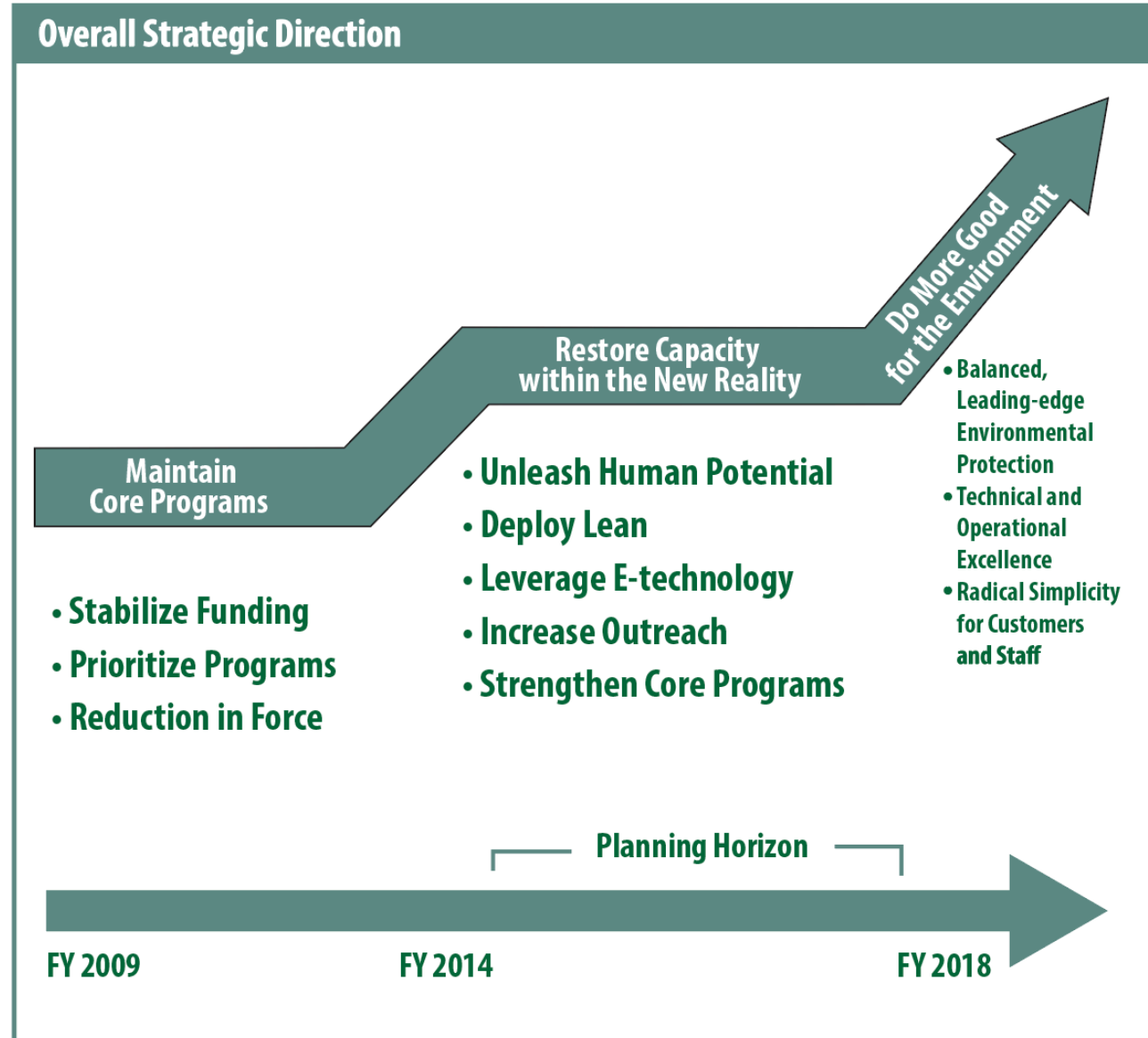


# ADEQ Transformation AAPCA 2021 Virtual Spring Meeting April 29, 2021

Daniel Czecholinski, CHMM  
Director, Air Quality



# ADEQ Strategic Direction



# Who we are and how we act

## OUR TRUE NORTH (VISION):

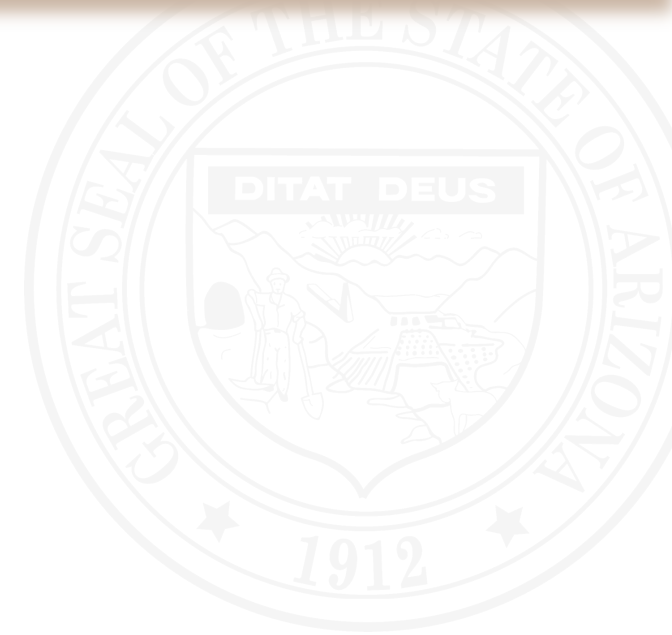
To be the number one state in  
the nation in:

- **Balanced, leading-edge environmental protection,**
- **Technical and operational excellence, and**
- **Radical simplicity for customers and staff**

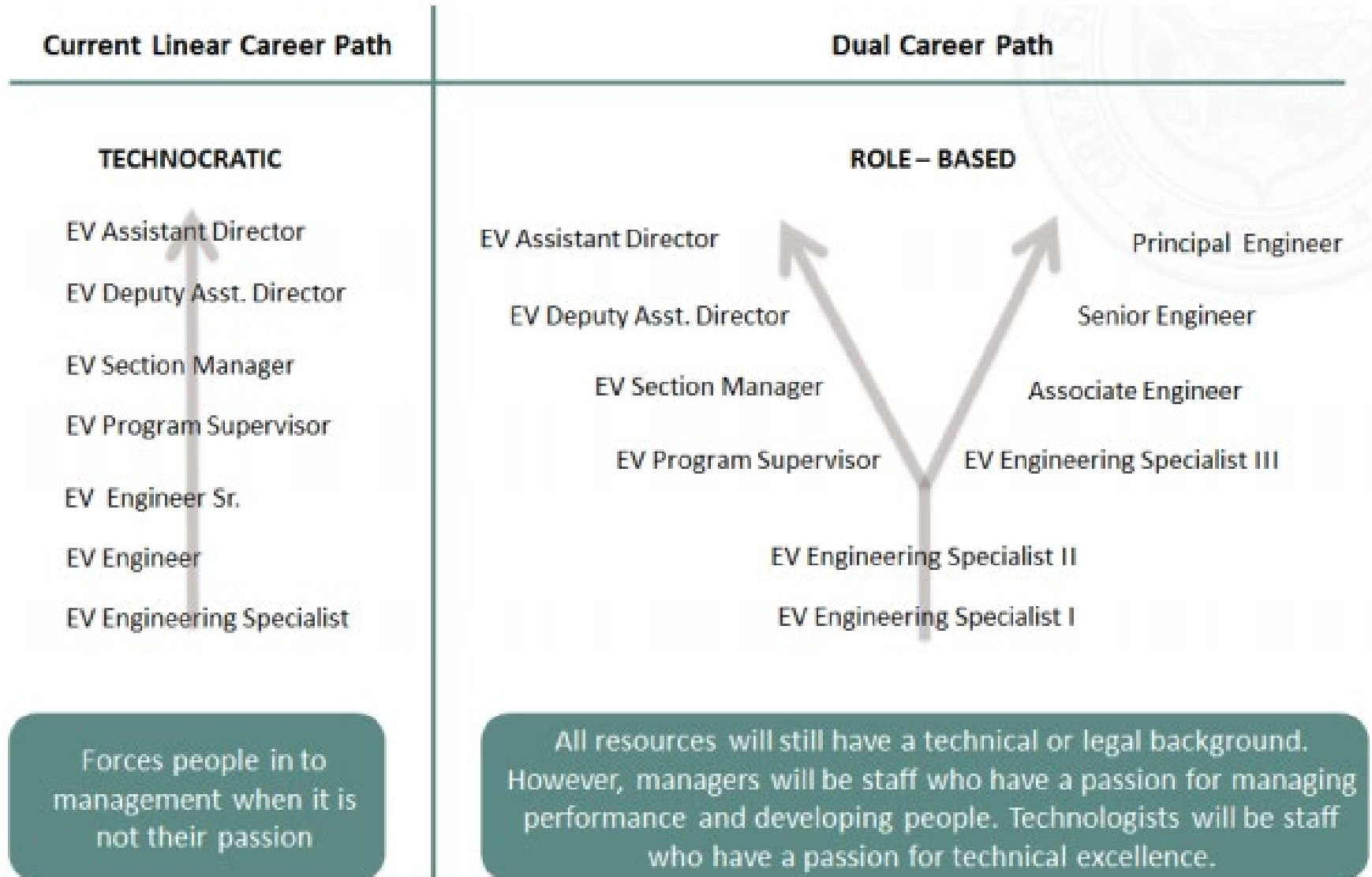
## ADEQWAY

- *Evaluate everything we do for its impact on the mission*
- *Hire only those who believe in our way and have a passion for their work*
- *Train those who cannot, replace those who will not, and promote those who excel*
- *Never hide a problem – respect others enough to be honest, even if the truth is uncomfortable*
- *Do not blame, but hold each other accountable*
- *Involve end users early and often when creating or improving services*
- *Never stop asking why*
- *Continuously design and redesign for quality and radical simplicity*
- *Freely discuss, promptly decide, and totally commit*
- *Do not fear failure*

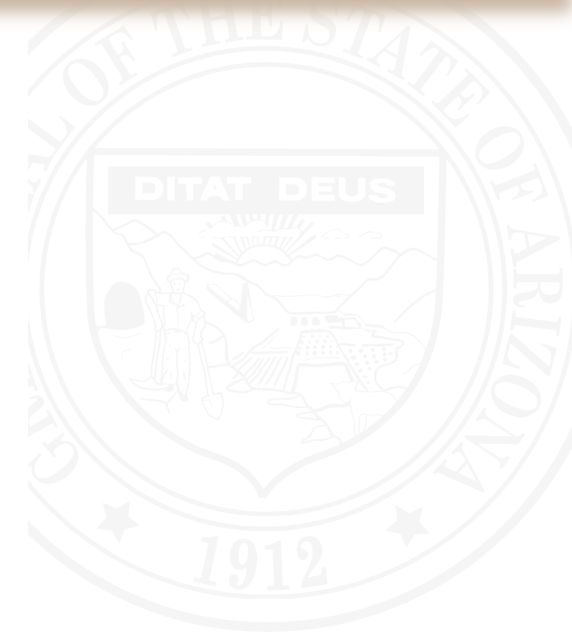
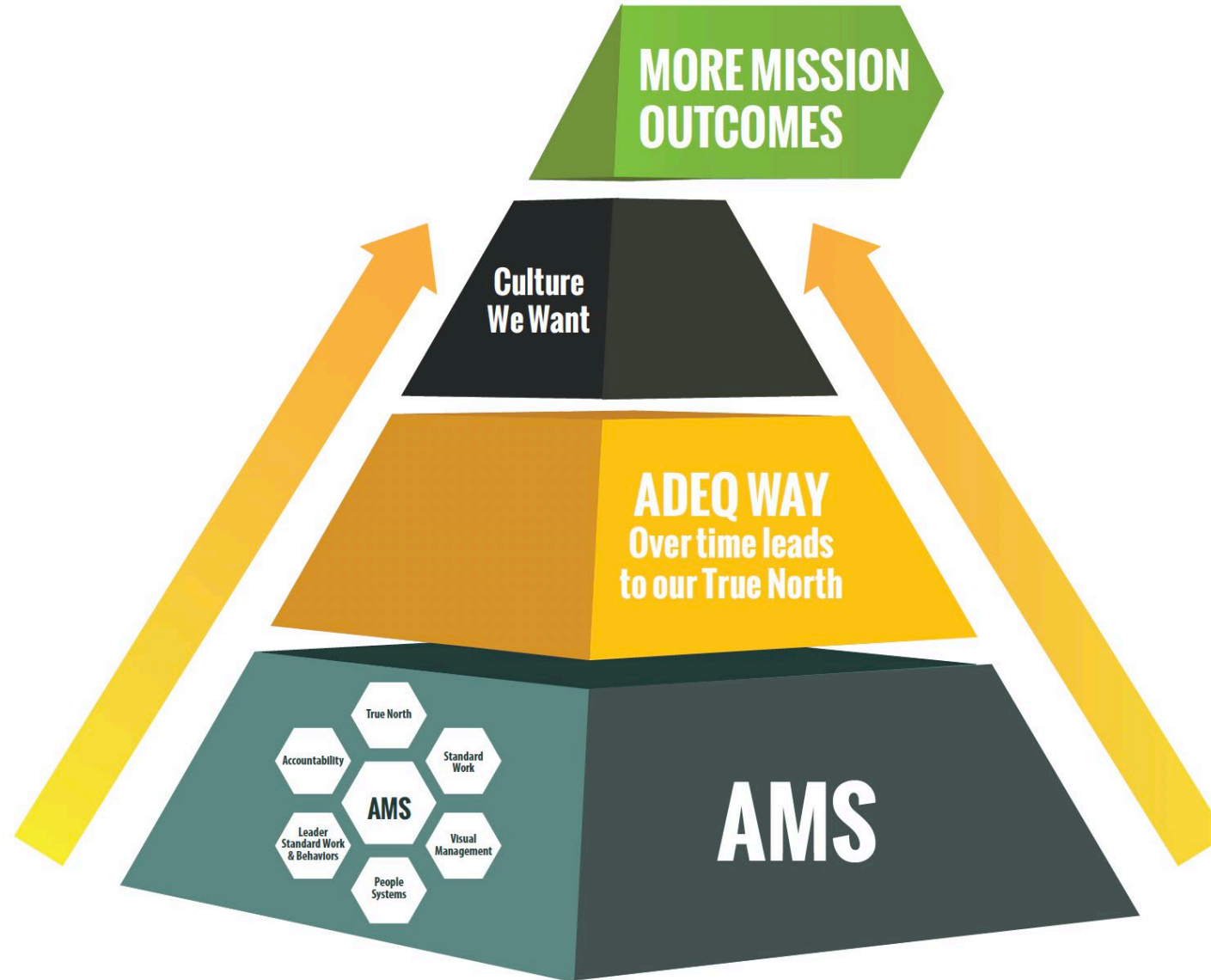
# Arizona Management System



# Dual Career Path



# How



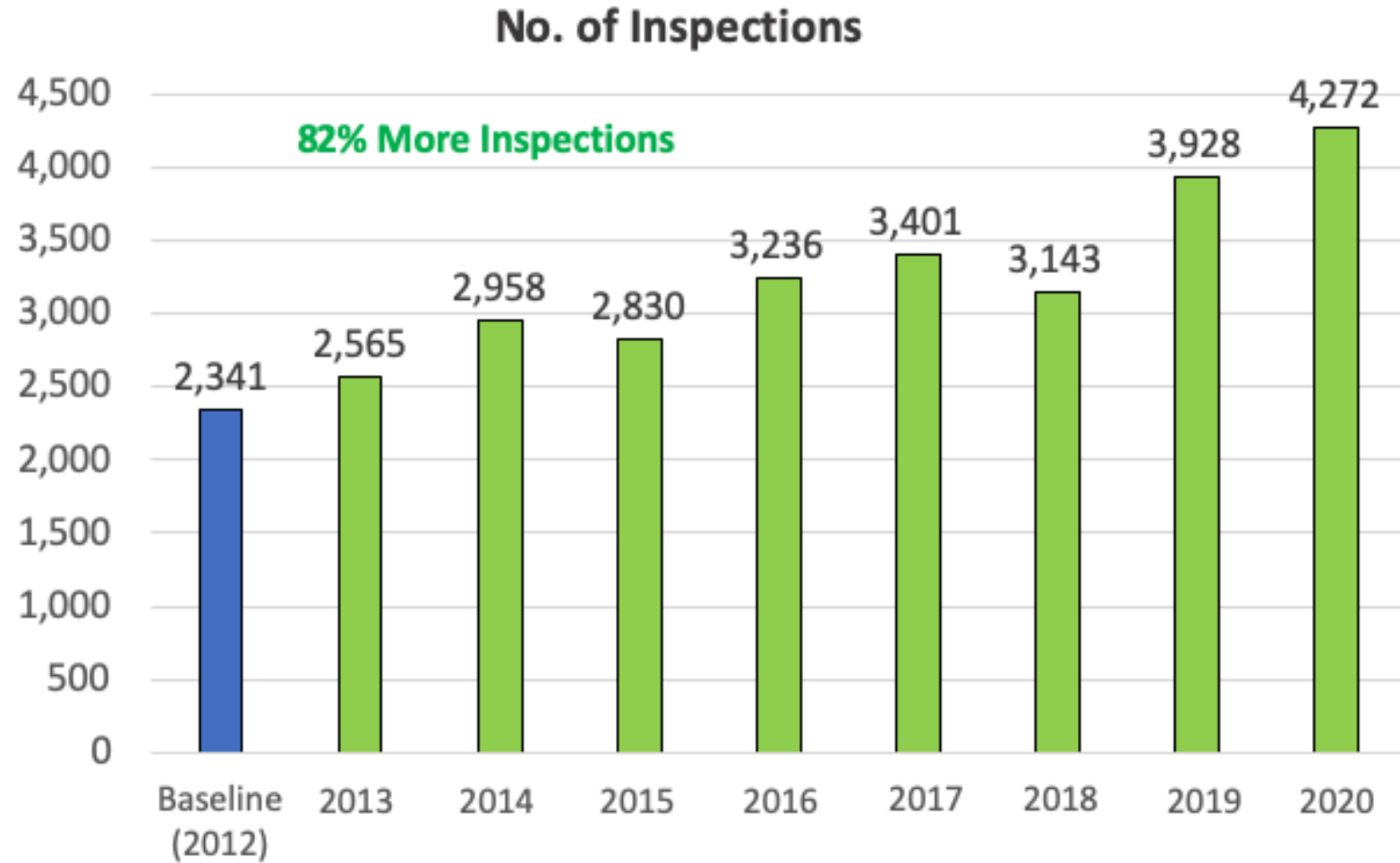
# ADEQ performance Board

ADEQ Agency Performance Board





# Metrics/results

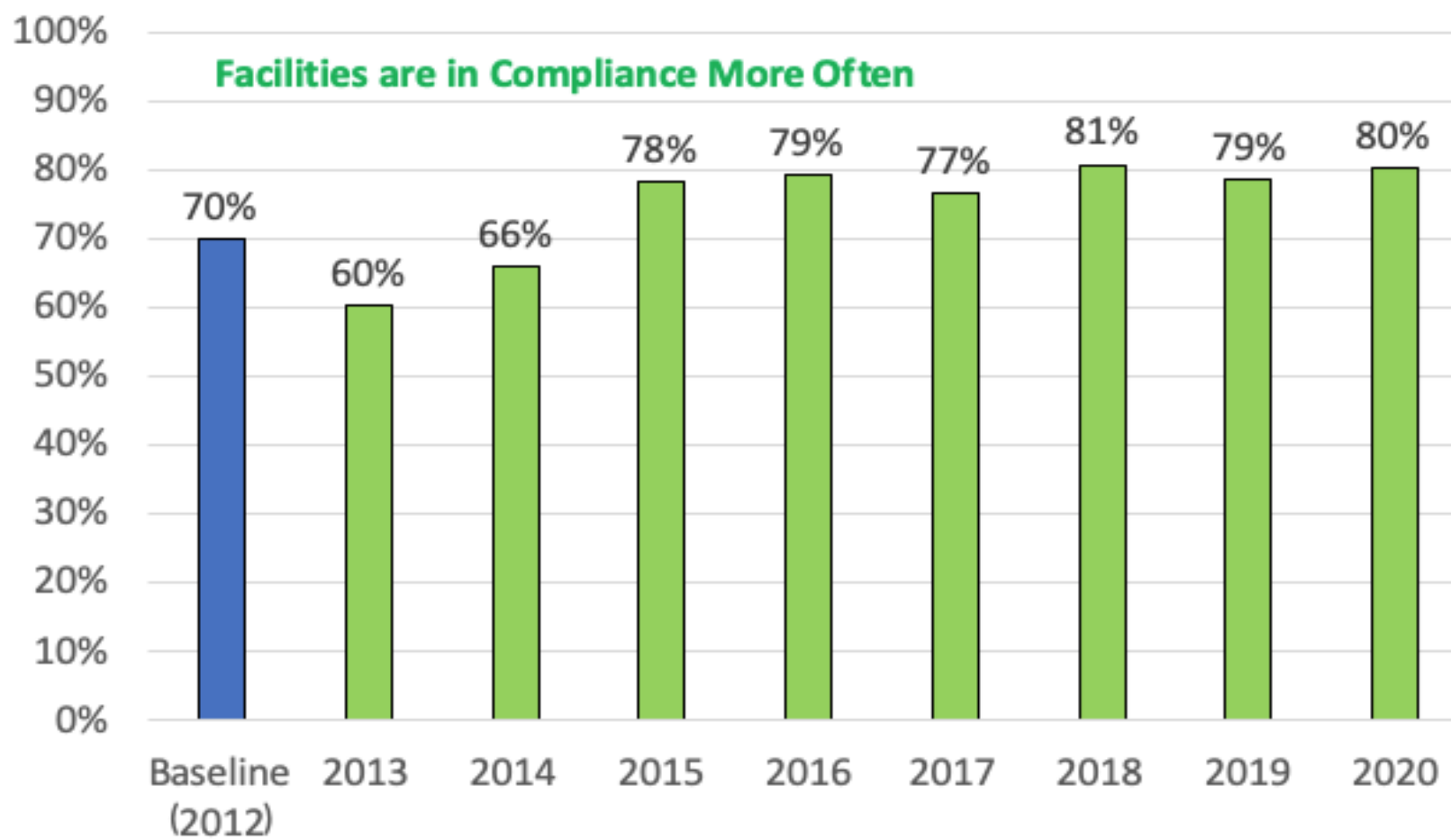


<https://azdeq.gov/ams>

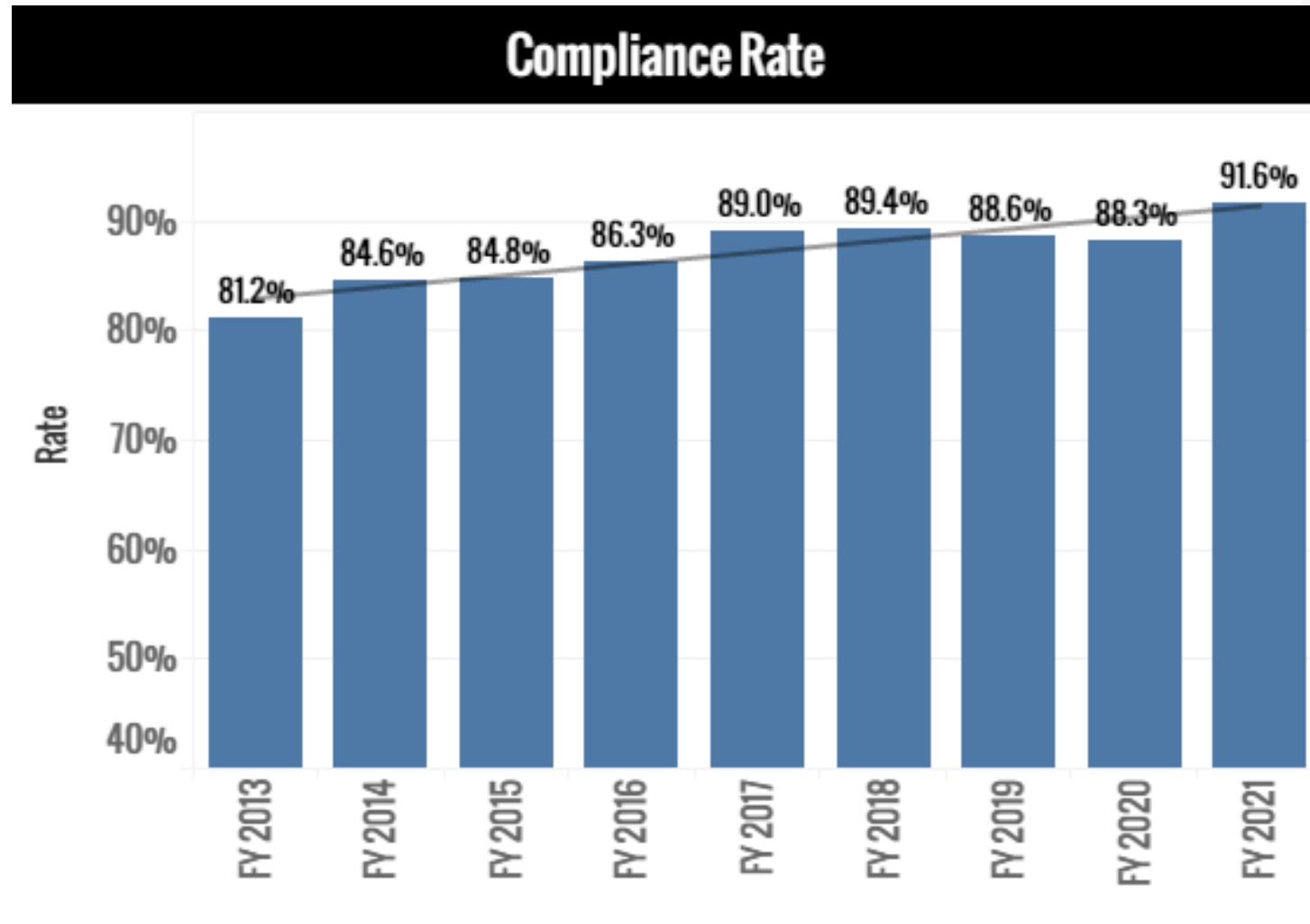
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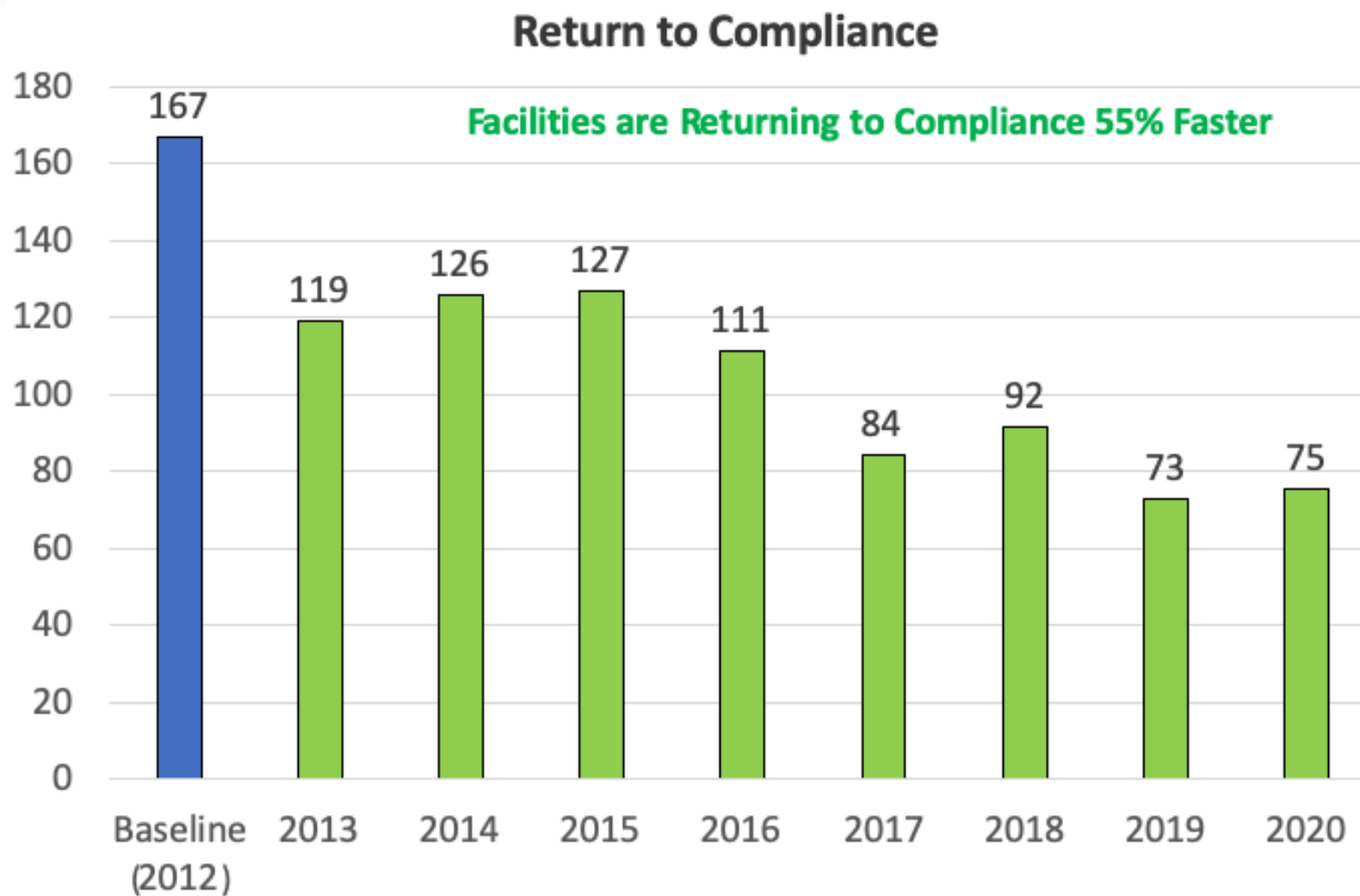


## Compliance Rate: On-Site Inspections

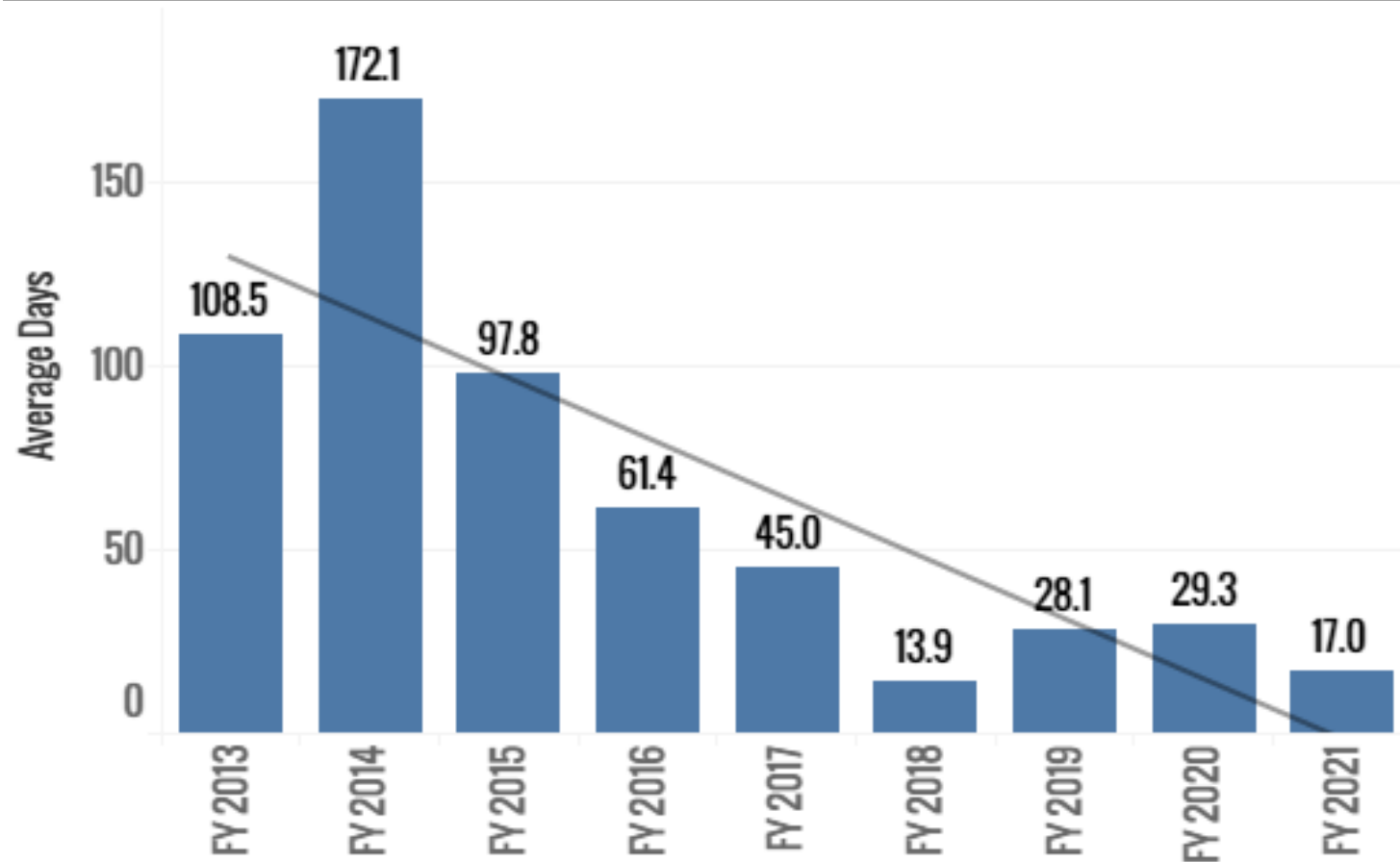


# AQD compliance rate

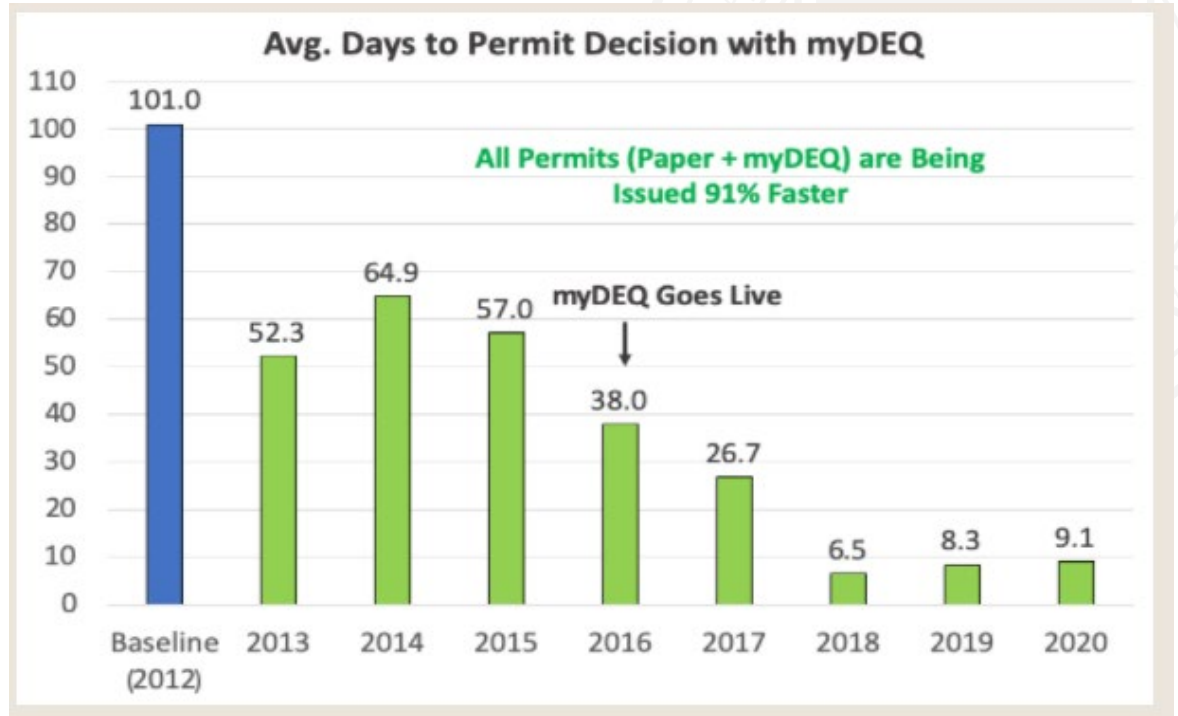
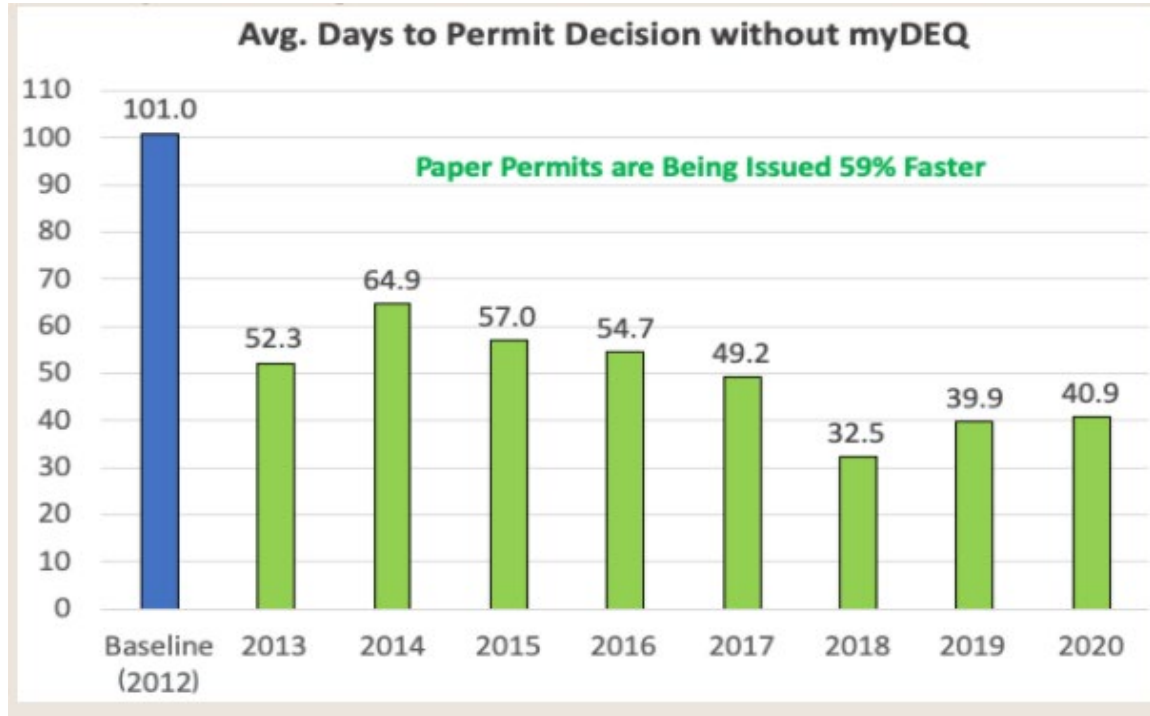




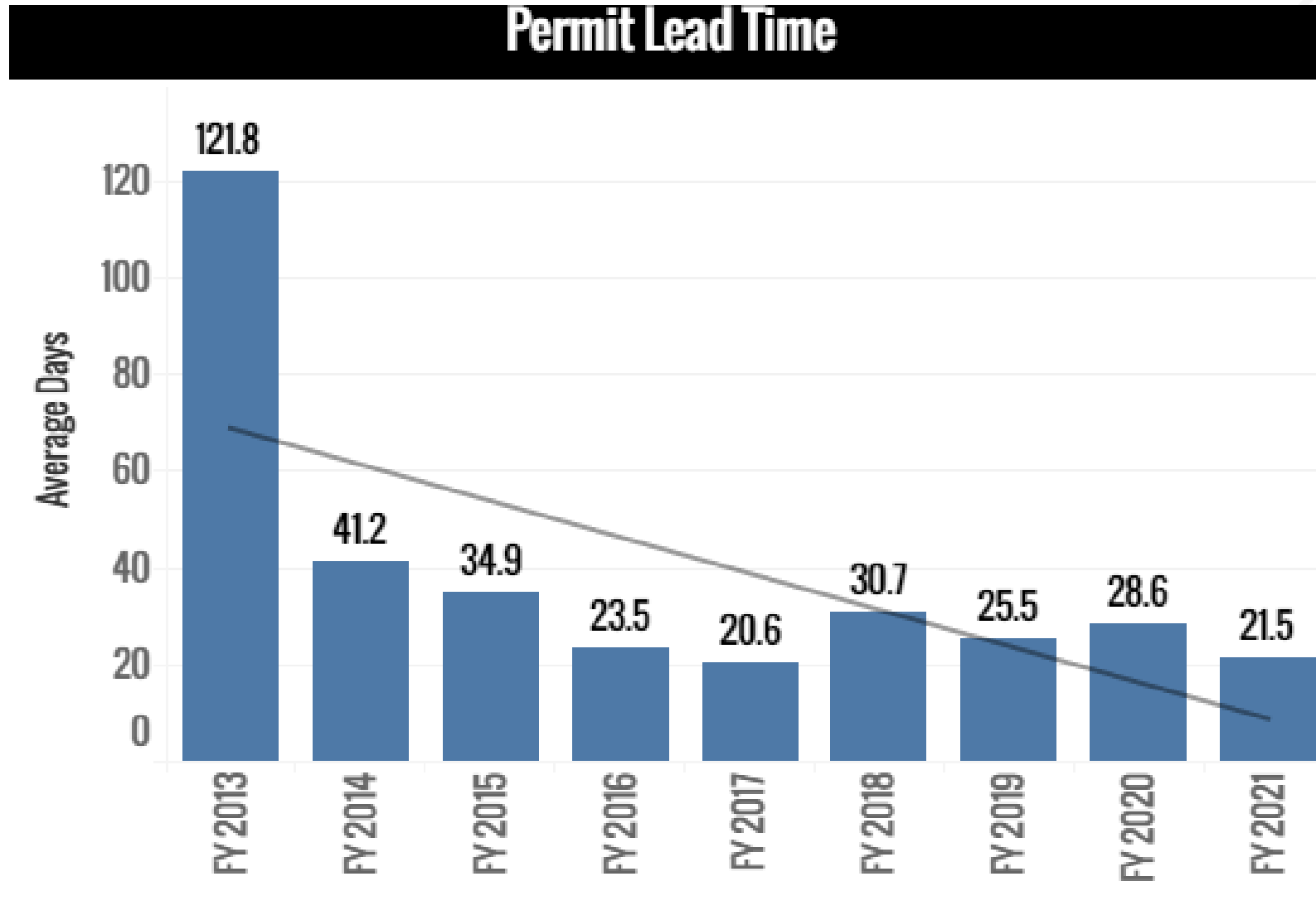
## Return to Compliance Time



# ADEQ Permit Lead time

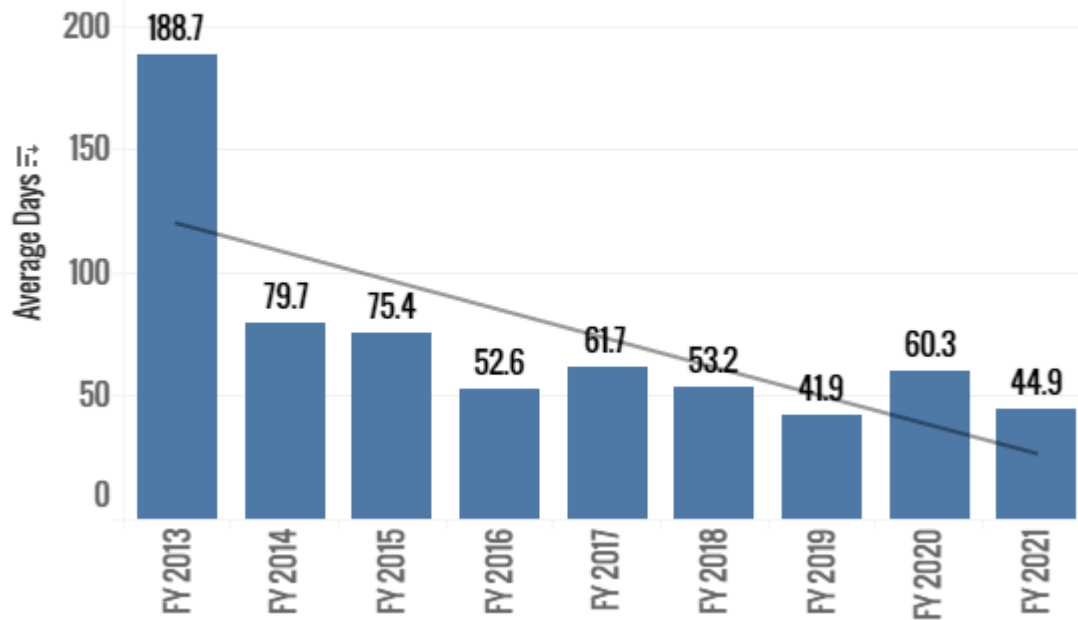


# AQD Permit lead time

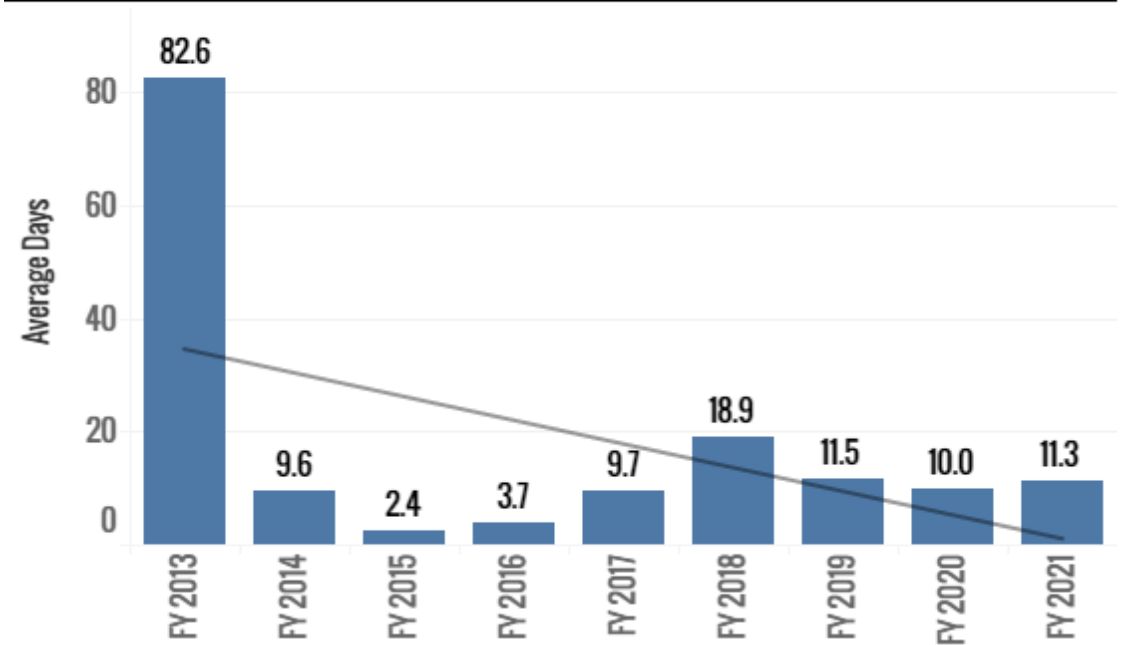


# AQD individual and general permit

## Individual Permit Lead Time

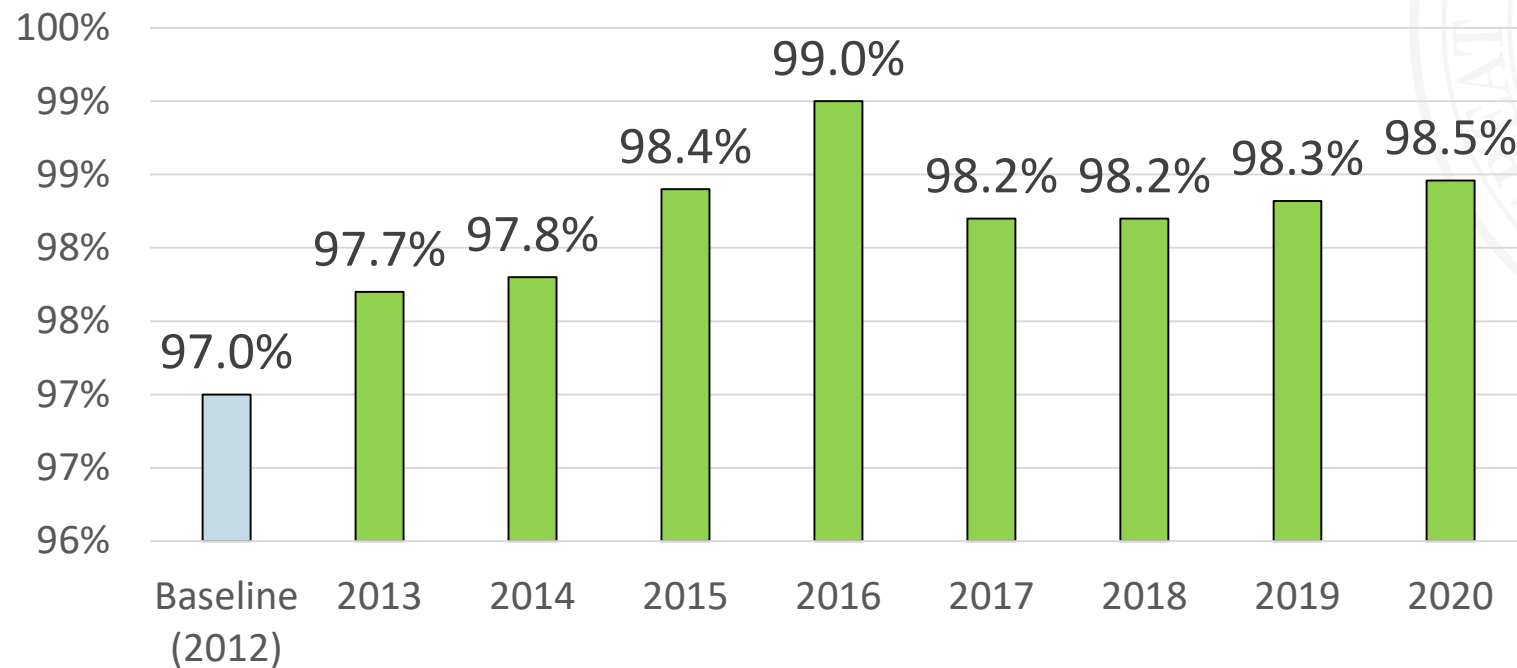


## General Permit Lead Time



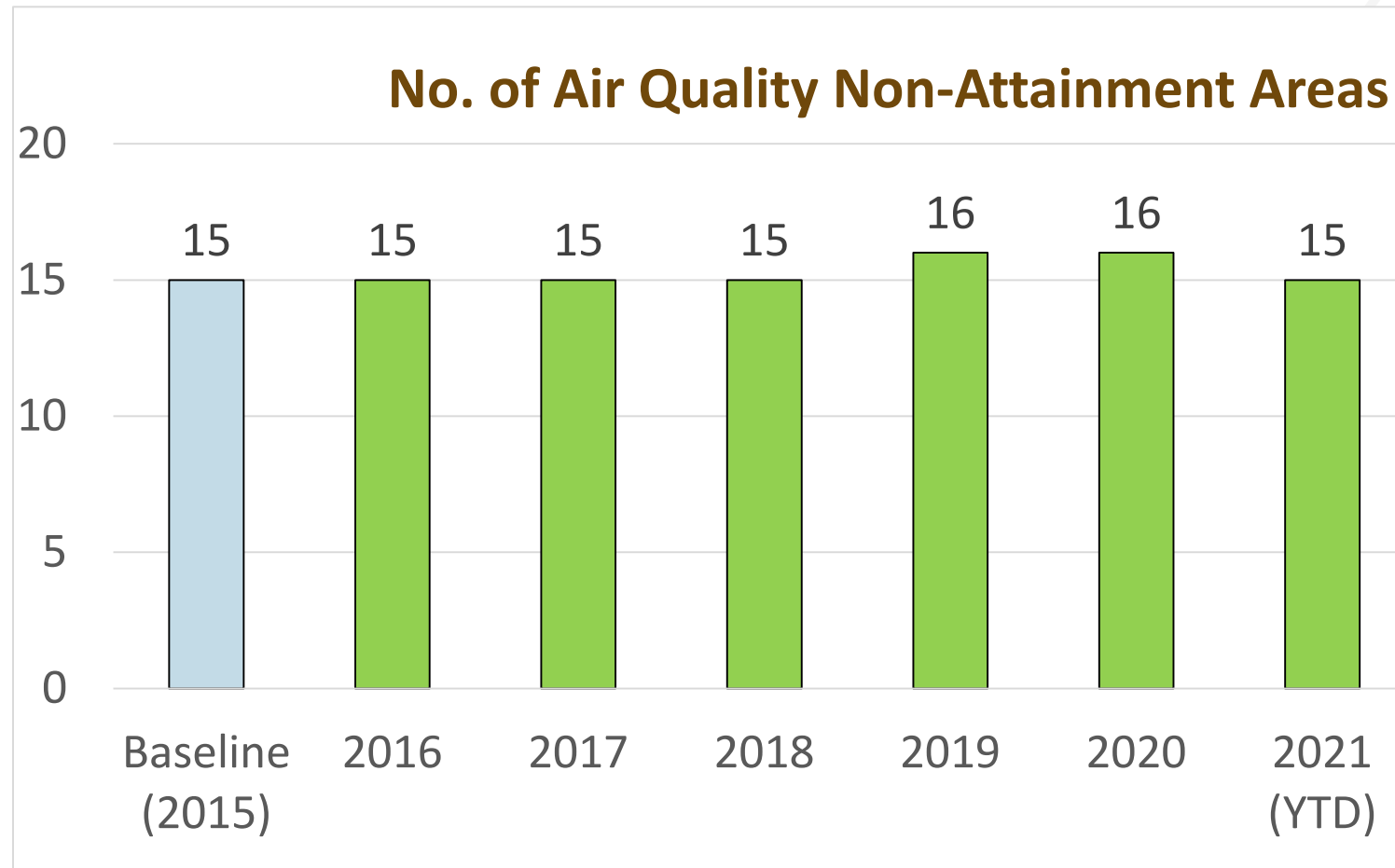


## % Population Breathing Air that Meets Federal Standards



<https://azdeq.gov/ams>

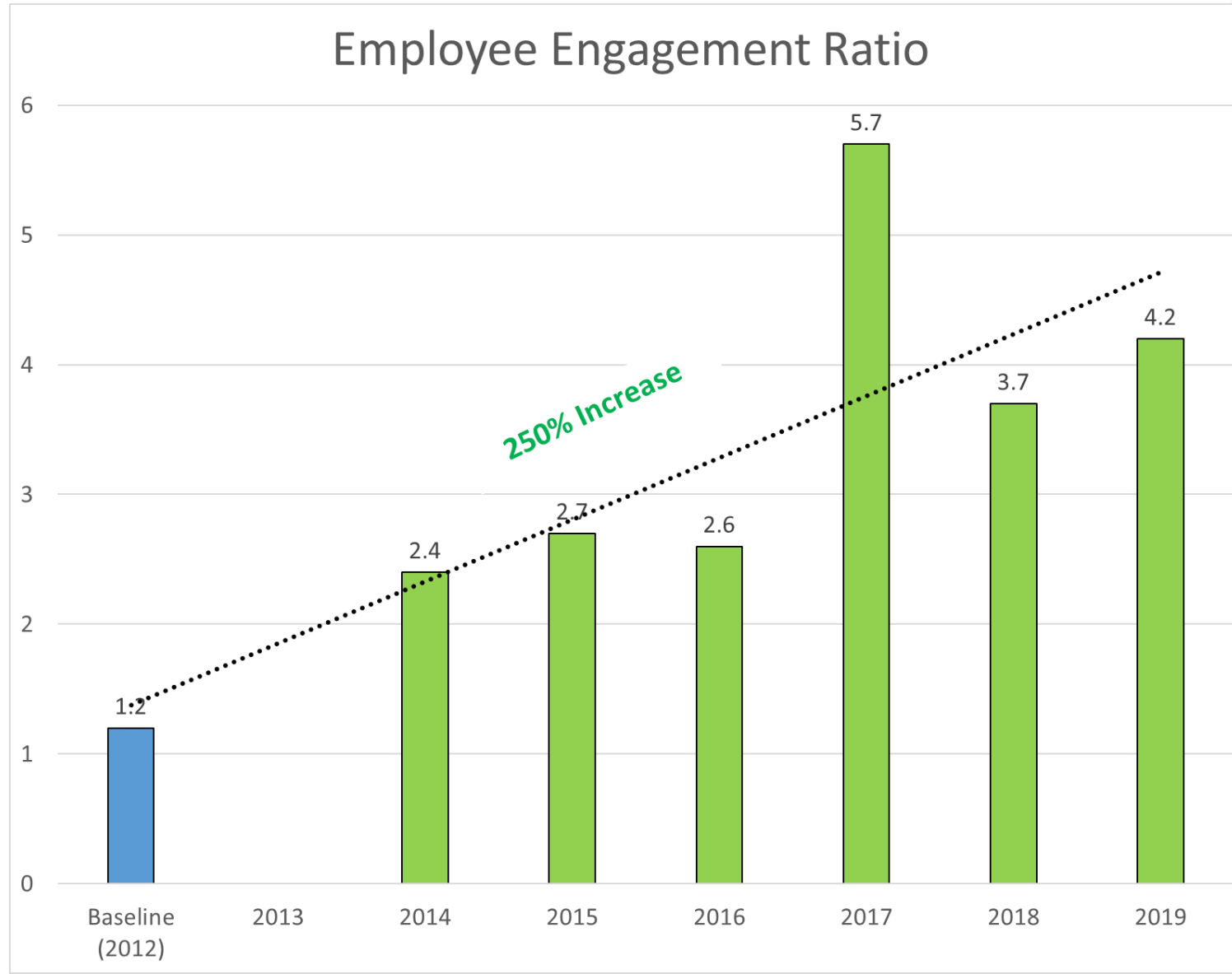
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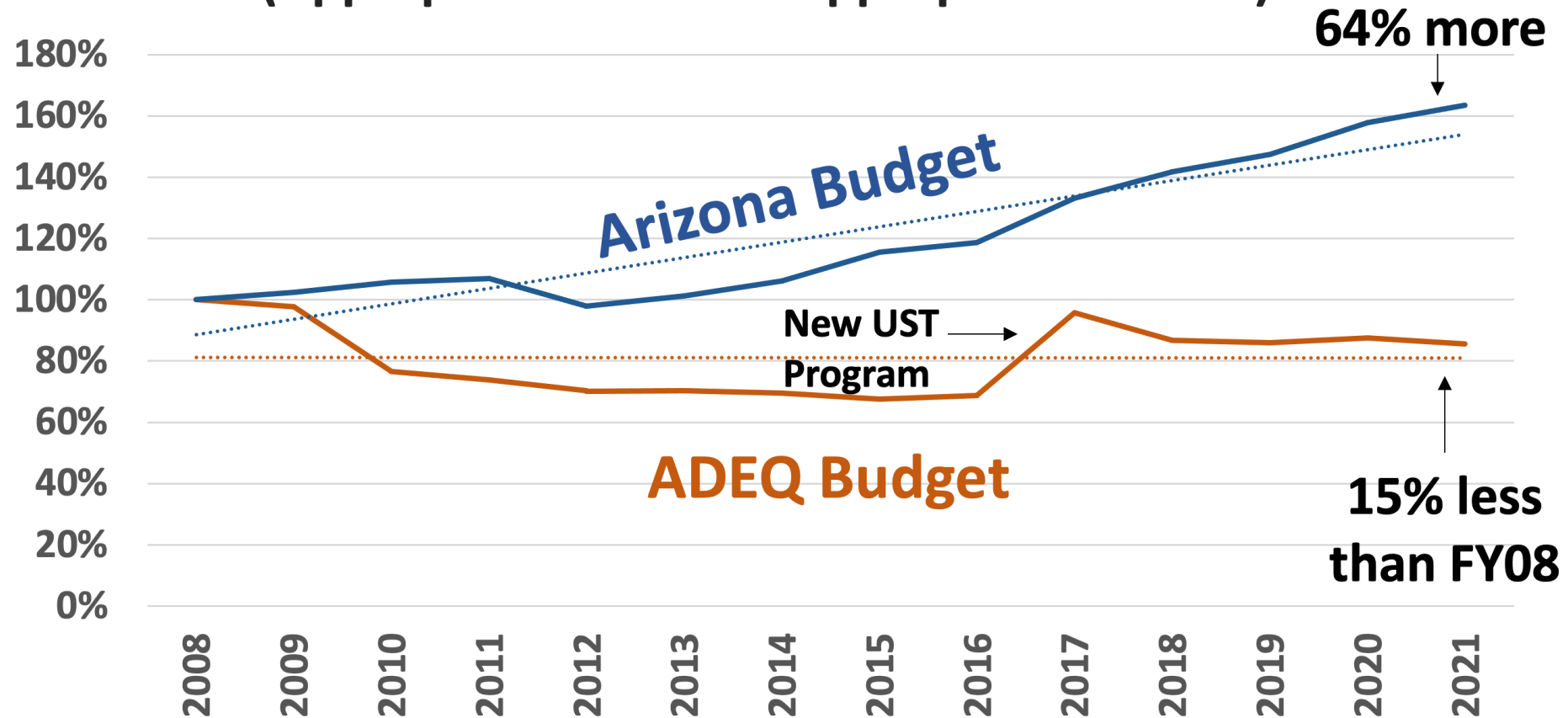
<https://azdeq.gov/ams>

<https://azdeq.gov/sites/default/files/nonattn6.png>

# Staff is increasingly engaged



## Budget Percentage Change from FY08 to FY21 (Appropriated and Nonappropriated Funds)



# Questions?



**[azdeq.gov/ams](https://azdeq.gov/ams)**

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